

The EPRI logo is displayed in a white, stylized, sans-serif font. The letters are bold and modern, with a slight shadow effect. The background behind the logo is a dark, semi-transparent shape that blends into the overall image.

THE CLEAN ENERGY TRANSITION

Balancing the Pace of a Clean Energy
Transition... Affordably, Reliably, and
Responsibly For All

Rob Chapman
Sr. Vice-President, EPRI



EPRI *Born in a Blackout*

Independent, non-profit, center
for public interest research



*New York City:
The Great Northeast Blackout, 1965*



Mission

Advancing safe, reliable, affordable, and clean energy for society through global collaboration, science and technology innovation, and applied research.



Vision

Together...Shaping the Future of Clean Energy



Power of Collaboration

Leveraging Research Funds (~500M/year), industry expertise, Academia and National Labs, DOE/CEC/NYSERDA/EU Horizon 2020 etc.



Global Presence

Over 40 countries participate in EPRI overall research, development, and demonstration activities.

- International members > 25% of EPRI research (50% for nuclear)

CLEAN ENERGY TRANSITION = OPPORTUNITY!

2-3x

GROWTH IN
ELECTRICITY SALES



20-30%

IMPROVEMENT IN
ENERGY AFFORDABILITY



Choice

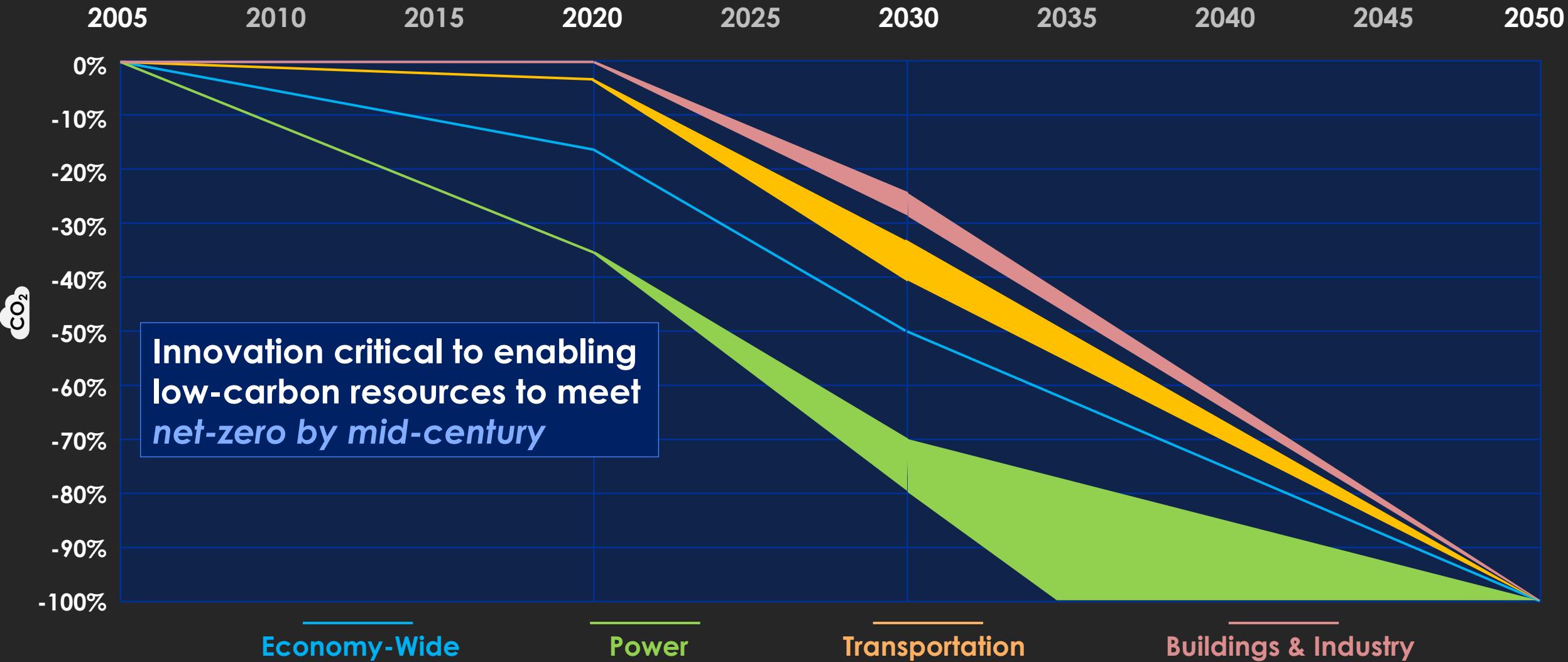
CUSTOMER
OPTIONS



DONE RIGHT...CLEAN ENERGY TRANSITION SHOULD BE AFFORDABLE TO ALL

PROGRESS...

YET LIFT GETS MORE CHALLENGING



Innovation critical to enabling low-carbon resources to meet net-zero by mid-century

<https://www.youtube.com/watch?v=42UqxqCCYs4>

2030 STRATEGIC IMPERATIVES

NEW THINKING, NEW APPROACHES



Accelerate
Energy Supply
Innovation



Advance Load
Forecasting,
System
Operations;
Integrated
Planning



Reimagine
Shared
Customer
Resource



MANAGING INTERMITTENCY

Emerging Low-Carbon Dispatchable Technologies will be Required



Wind & Solar



Carbon Capture,
Usage & Storage



Advanced
Nuclear



Hydrogen



Long Duration Battery
Storage

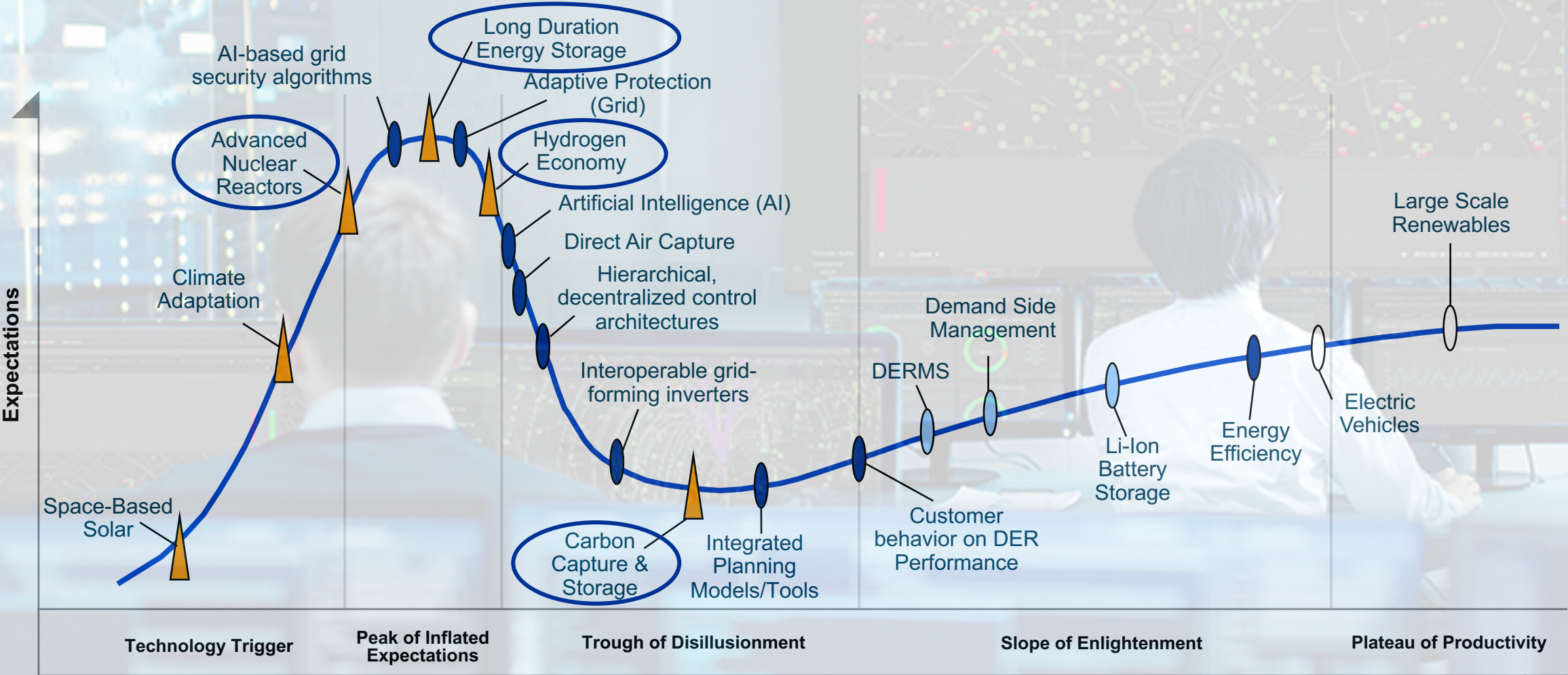


Virtual
Powerplant

PACE of CHANGE IMPACTS AFFORDABILITY, RELIABILITY and RESILIENCY

Energy System Decarbonization Technologies

Hype Cycle

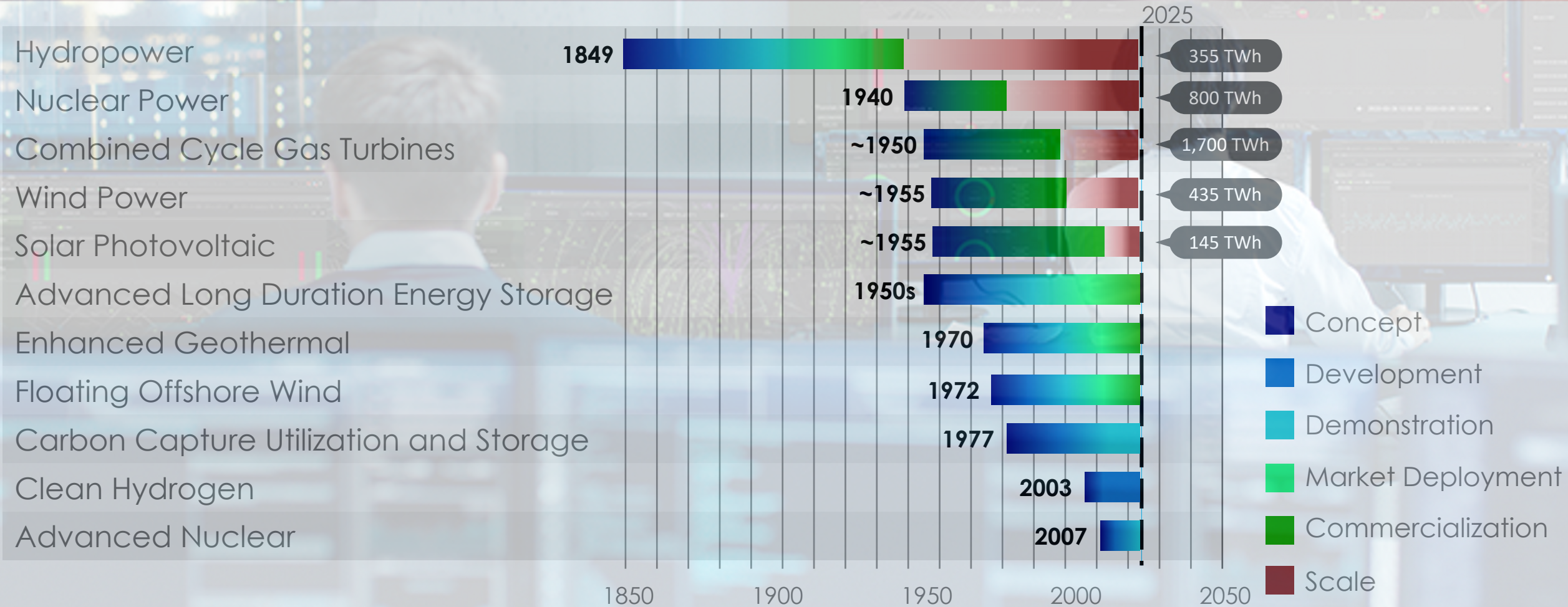


Years to mainstream adoption:

- less than 2 years
- 2 to 5 years
- 5 to 10 years
- ▲ more than 10 years
- ⊗ Obsolete before commercialization

Nascent Technologies demand Deliberate Deployment

History has shown technology development and scale requires decades of effort.



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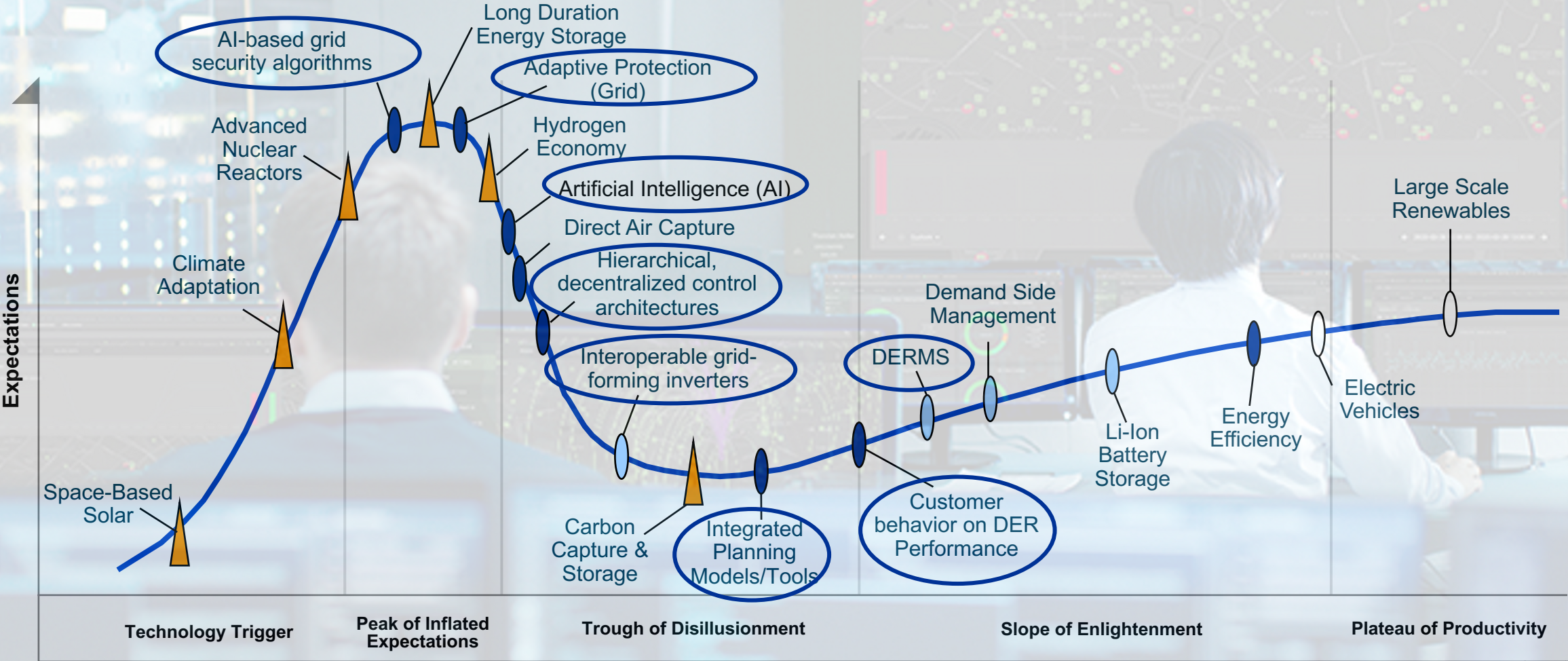
BALANCING SUPPLY AND DEMAND REQUIRES ADVANCES IN...

Load Forecasting
Resource Adequacy
System Operations
Integrated Planning



Energy System Decarbonization Technologies

Hype Cycle



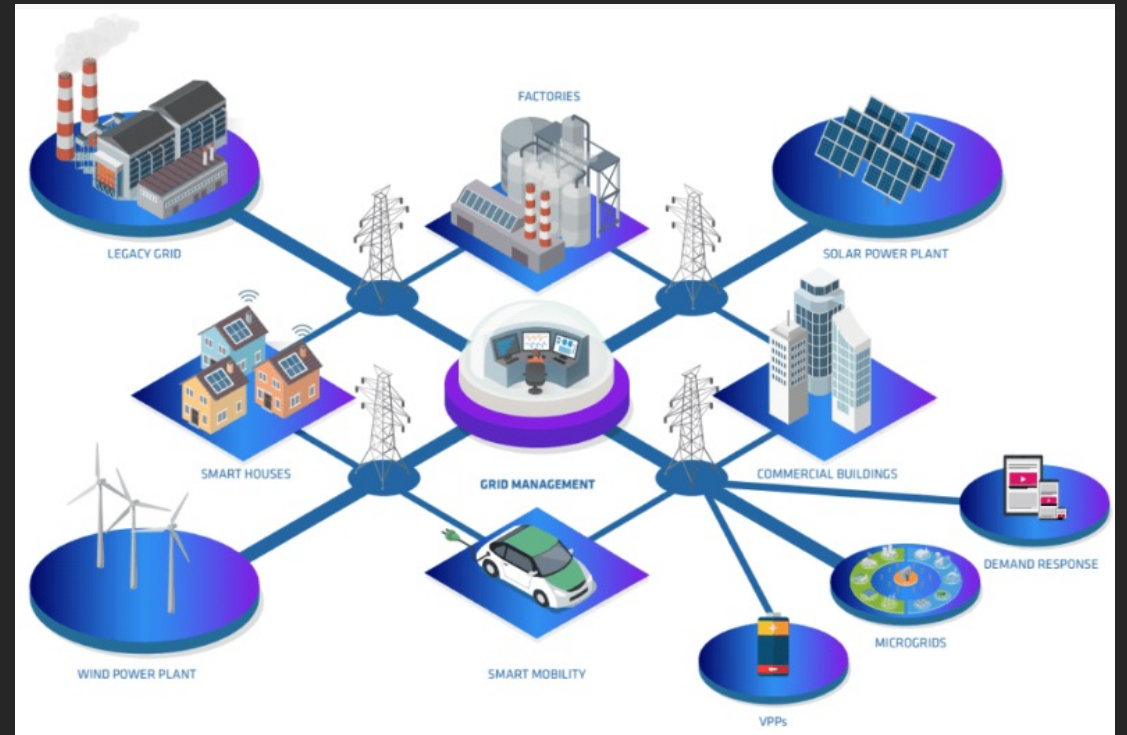
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DER DEPENDENT GRID...

Mission Critical Assets Enabling Affordable, Reliable and Resilient Grid Operations

- DER Visibility
- Utility/Aggregator Interface
- Grid Modernization
- Market Transformation



MOVING BEYOND A “DER AWARE” GRID REQUIRES ADDRESSING THESE GAPS

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Reimagine
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FAST FORWARD TO 2030

WHAT IF...

In this future, each customer brings

2-11 kW

of controllable load.



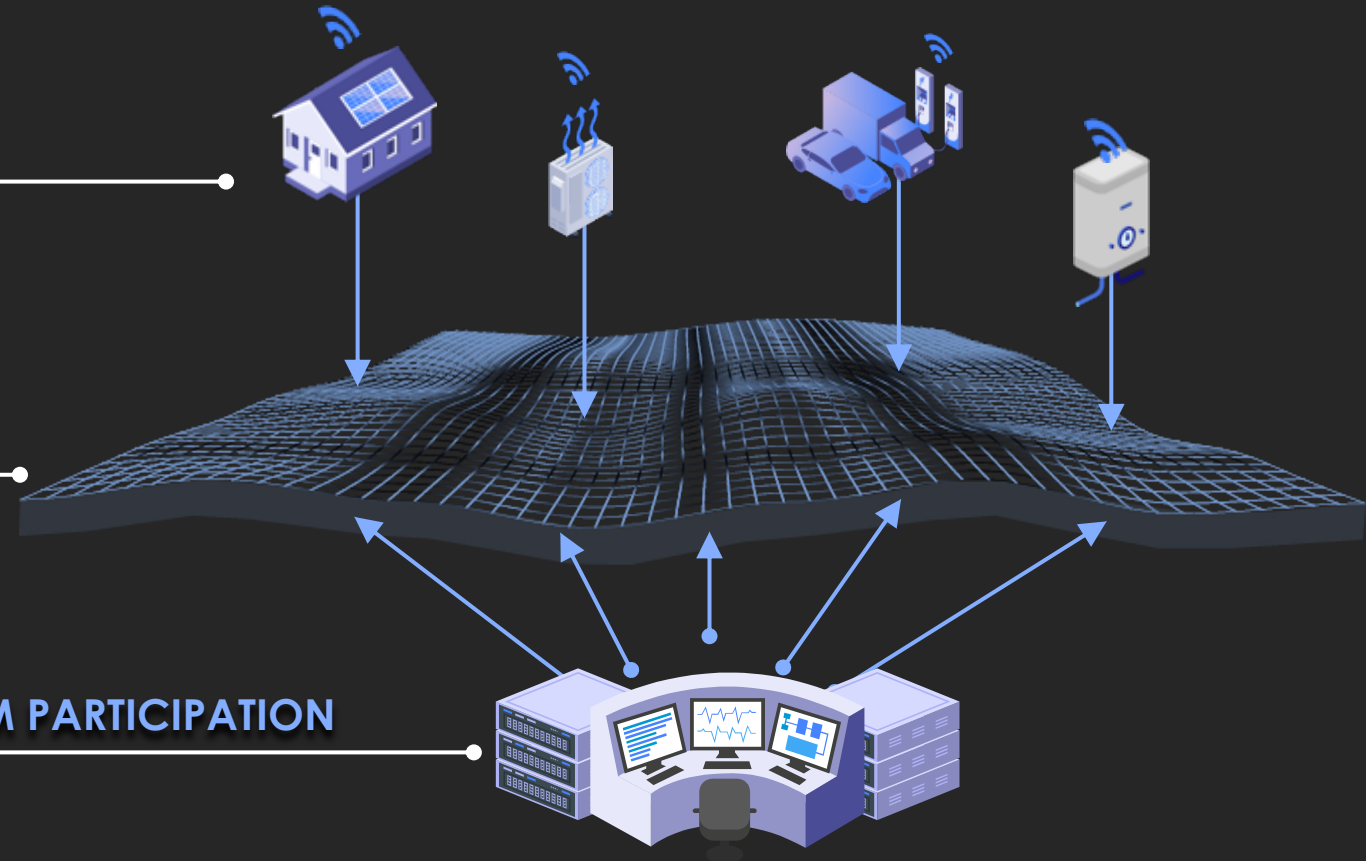
CUSTOMER-OWNED APPLIANCES
ARRIVE GRID-CONNECTED



EV CHARGERS ARE CONTROLLABLE
FROM DAY ONE



EVERY NEW WATER HEATER AND A/C
INCENTIVIZES DEMAND-RESPONSE PROGRAM PARTICIPATION

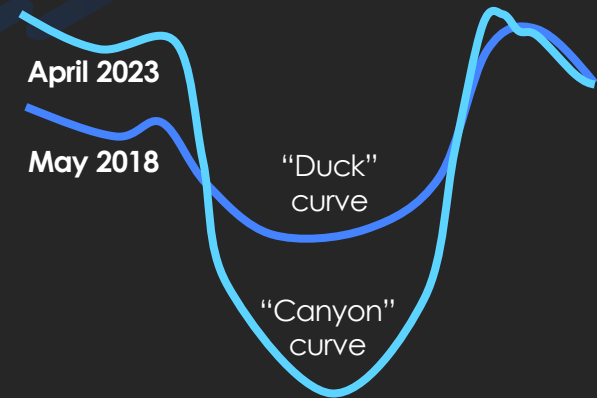


REALIZING THIS VISION BY 2030 REQUIRES A COMPREHENSIVE STRATEGY NOW

Flexible Load...Clean, Affordable, Resilient Energy

The Challenge:

Energy Transition that Improves Energy Affordability for All

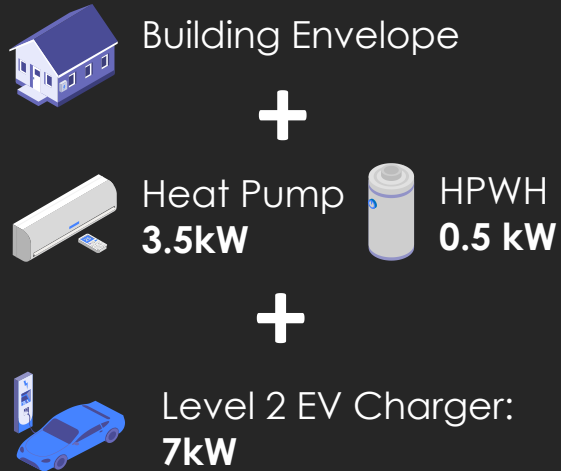


▼1% Reduction in Peak hours
▼10% Reduction in Infrastructure Investment

VPPs reduce peak load and ramps, improve asset utilization and enable cost savings and increased resilience

The Opportunity:

Leverage Customer Flexible Resources to Manage Peaks & Ramps



1 M Homes =
11 GW Flexible Load
 Technical Potential

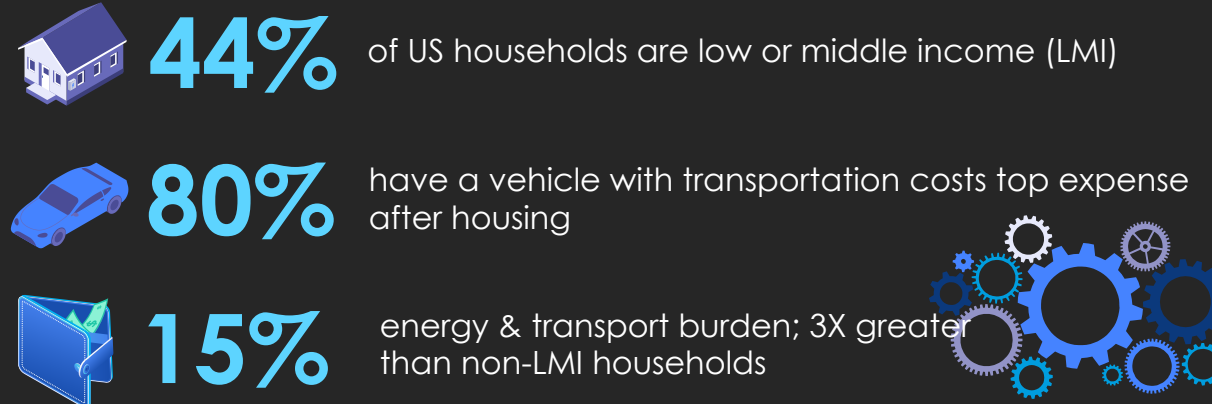
Win-Win for Customers and Grid:

Customers
 \$\$\$ **▼36%***

These technologies lower energy costs & enable grid flexibility



Lack of Capital Puts LMI Community At Risk



DONE RIGHT...THE ENERGY TRANSITION SHOULD IMPROVE ENERGY AFFORDABILITY

ENABLING A SHARED ENERGY ECONOMY

Innovation Needs

Regulatory

Investments
in shared
customer
resources
benefit all



Customer Engagement

Greater choice,
comfort,
convenience,
control



Affinity Partnership

From tech
companies to the
environmental
justice
community



Grid Operations & Planning

Integrated,
system-level
approach



Integrated Grid

Ubiquitous
communication
and DERMS
integration



MARKET TRANSFORMATION
CHALLENGES

DESIGN, PLANNING AND
OPERATIONS

Key Gaps under Market Transformation

Retail/Grid Alignment

Aligning the needs of the grid and society with the rates and programs for retail customers

- **Vision of Success:** Greater share of customers reacting to transmission and distribution grid needs to enhance reliability
- **Research Gap:** Barriers to participation or to changes to retail/wholesale to enable participation; Challenges to efficacy and equity
- **Need for accelerated solution:** Understanding the implications of innovative retail structures

Wholesale Market Reform

Designing wholesale markets that can continue to support reliability and resilience under supply resources with zero fuel costs

- **Vision of Success:** Incentives leading to investments, short-term decisions, and innovation contributing to power system reliability and resilience under clean energy scenarios
- **Research Gap:** If there is necessary market reform, need to explore and adjust
- **Need for accelerated solution:** To determine efficient markets, we need tools/data/analysis to understand the outcomes of possible under existing and alternative market designs

Efficient Decarbonization

Instituting policies and markets to meet decarbonization and electrification goals efficiently

- **Vision of Success:** Policies and incentives leading to efficient and innovative clean energy investment
- **Research Gap:** Policy gaps and prescriptive technology solutions
- **Need for accelerated solution:** Exploration of alternative policies and solutions



Set of policies, regulations, and market structures supporting an economically sustainable framework to achieve decarbonization and reliability goals

A PERFECT STORM

This Decade
Represents a
Perfect Storm of
Challenges and
Opportunities.

2020

2021

2022

2023

2024

2025

2026

2027

2028

2029

2030





Together...Shaping the Future of Energy®